



ORIGINAL

UNITED STATES MARINE CORPS

MARINE FORCES RESERVE
4400 DAUPHINE STREET
NEW ORLEANS, LOUISIANA 70416-5400

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FORCE BULLETIN 3121

From: Commander, Marine Forces Reserve
To: Distribution List

Subj: MARFORRES PLANNING AND PROGRAMMING PROCESS MANAGEMENT

Ref: (a) MCO P3121.1

Encl: (1) MARFORRES Planning and Programming Process
Management

1. Purpose. To direct the establishment of a standing MARFORRES Working Group - The MARFORRES Planning, Programming, and Budgeting System (PPBS) Integration Working Group - in order to effectively manage the policies and procedures for MARFORRES participation in the Department of Defense (DOD)/Headquarters Marine Corps PPBS.

2. Background. The Marine Corps and the DoD will continue to compete for scarce resources. If we are to continue to be successful in "Making Marines and Winning Battles," we must vigorously pursue efficient and innovative solutions. Introduction and implementation of these solutions requires knowledge of the PPBS process. The PPBS process is comprised of dynamic, inter-related and simultaneously occurring efforts: planning, programming, and budget execution. Active and continual process management is essential in order to engage in the process at the appropriate time and deliver an appropriate product.

3. Recommendations. Recommendations concerning the contents pertaining to the MARFORRES Planning and Programming Process are invited. Submit recommendations via the appropriate chain of command to the Commander, MARFORRES (AC/S, Comptroller) for evaluation.


J. H. WATSON
Chief of Staff

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MARFORRES PLANNING AND PROGRAMMING PROCESS MANAGEMENT

1. Composition. The MARFORRES PPBS Integration Working Group will be a standing working group, identified formally in writing. Chaired by the Assistant Chief of Staff, Comptroller, activated at predetermined points in the PPBS process (or as required), this group will consist of the following Deputy-level representatives:

Comptroller - Chair

G1

G2 - As required

G3

G4

G5

G6

Facilities

Public Affairs

MSC Fiscal/G4

2. Goals

a. Develop timely, effective resource requirements, plans, program actions and budgeting recommendations for the Commander in order to successfully influence the service resource allocation process.

b. Prepare coordinated, approved strategies for successful representation of MarForRes resource requirements at service PRG, PEGs and PWG.

c. Represent Major Subordinate Command (MSC) resource requirements in the development of force programming and budgeting decisions.

3. Primary Functions

a. Serve as the principal advisory body to the Deputy Commander, MARFORRES for the planning and programming phases of PPBS.

b. Serve as the MARFORRES information management body for the planning and programming portions of the PPBS process.

c. Serve as the MARFORRES single point of contact and focal point for the planning and programming effort.

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d. Identify and prepare MarForRes PPBS participants for their roles as PEG/PWG/PRG members, briefers, etc..

e. Manage and coordinate the Program Objective Memorandum (POM) development, budget formulation justification, and execution issues.

f. Initiate and defend MARFORRES resources policies and positions in all PPBS forums.

g. Coordinate the MARFORRES staffing and review of the Defense Planning Guidance (DPG).

h. Conduct independent appraisals and critical reviews of sponsor proposals, programs, and initiatives to ensure there is adequate MARFORRES representation and appropriate resource allocation.

i. Improve PPBS development productivity and decision support to senior leadership.

j. Support the Public Affairs Officer in the preparing the Commander, MARFORRES for congressional testimony Monitor the congressional markup of the Marine Corps budget. Participate in preparing responses to Questions for the Record (QFR's).

k. Coordinate with HQMC (Reserve Affairs) and provide direct support to the Commander, MARFORRES for any matters pertaining to the reserves being presented to the Joint Requirements Oversight Council (JROC), the Defense Management Council (DMC), and the Defense Management Oversight Committee (DMOC).

4. Critical Success Factors. The single most critical success factor is to establish and institutionalize a coherent, timely, and coordinated effort which enables MARFORRES to effectively participate in, and contribute to the planning and programming processes.

ENCLOSURE (1)