

## **MCAC-B Command Philosophy and Commander's Guidance**

Warriors,

Marines have been advisors and ambassadors from the beginning and the demand signal shows no signs of letting up. We must tell our story to preserve and carry on the advising legacy.

We are a unique unit that bears the responsibility of providing rotational forces to conduct Security Force Assistance by assessing, advising, training, and assisting the Foreign Security Forces of our Allies and Partners. These advisor roles allow us to gain and maintain access, and to provide options for the combatant commander.

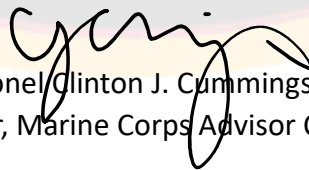
We are both warrior and diplomat, facilitating increased partnerships, attracting new alliances, building stronger coalitions, and dominating the human domain of warfare. Our craft requires us to perform at a higher standard, with a foundation embedded in the Marine Corps archetype. As a cadre of dedicated professional U.S. Marine advisors, we are guests in our partners' countries, and we must conduct ourselves accordingly. Trust is earned slowly but lost quickly.

I challenge us to continually improve our fighting position: to strive for excellence as ambassadors of our Corps in the presence of our Allies and Partners. As instruments of the U.S. Marine Corps, we must be the epitome of the professional warfighter/scholar/advisor, able to brief the flag officer on strategic endeavors and the young warrior on tactical employment.

I challenge us to constantly seek improvement in how we contribute to the broad scope of Foreign Security Force Assistance in support of the National Security Strategy and the National Defense Strategy. Understanding our role and purpose in the Security Cooperation Initiatives is imperative to our success as military advisors.

We are an economy of force that yields impressive results against limited funding and ill-forecast emergent threats. We must be deliberate in everything we do, from recruiting and retaining talent to being trained and ready to deploy; to enable our ability to gain and maintain trust which equates to access with our Allies and Partners.

We inherit the legacy of Marine advisors who went before us. Take pride in this unit and our Marine Corps and remember we are always on duty. Be as proud of yourself and your service and sacrifice to the greater good as I am to serve beside you.



Colonel Clinton J. Cummings  
Commanding Officer, Marine Corps Advisor Company - Bravo